

2010 ANNUAL REPORT

Enrich | Enlighten | Educate | Entertain

Statement of Mission

The Center for the Arts at Ithaca, Inc., also known as the Hangar Theatre, is committed to providing exceptional theatre experiences of high professional quality to enrich, enlighten, educate, and entertain the diverse audience in the Finger Lakes region and beyond. Strong education and training programs are central parts of our commitment to the local and national artistic communities. The Hangar is a not-for-profit organization.

From the Board of Trustees

Not soon will there be another year like 2010 for the Hangar Theatre and our community.

It was a year of transition from the summer-only space to the year-round home for our artistic and educational programs. The magnificently renovated theatre was completed and opened to the public in June, right on schedule. Amazing!

The journey began six years ago when the Board asked itself: Can we achieve all we want to accomplish by building a black box addition adjacent to our current facility? Can we raise more than a million dollars to build that addition? We conducted a feasibility study on the building's strengths and on our friends' opinions of us to help us chart our course. We learned that a black box would be good but not sufficient since our main facility was in desperate need of repair. As that knowledge coalesced, we charted a new course.



Leaders from the Hangar Theatre, the Tompkins County Chamber of Commerce, City of Ithaca, and Tompkins County Legislature gathered to cut the ribbon on the renovated theatre. Photo provided by Thomas Hoebbel Photography ©

Together, we committed to launch a 4.6 million dollar campaign to renovate and winterize our entire facility and build endowment. And together, we conducted the campaign during the greatest economic crisis since the Great Depression. And together—with an inspiring and tireless staff, brilliant Campaign leadership and counsel, the innovative architects at HOLT, and our many donors and supporters—we surpassed even our own expectations.

Throughout the year as we shopped or dined, we were each greeted by well-wishers asking how the project was going—or letting us know how pleased they were with our progress. We were touched by the personal "Hangar stories" so many shared. We coveted moments together with friends who literally wept or laughed with joy when they first visited the new public ladies room. (The gentlemen were also pleased though somewhat less giddy in their response.) We have been touched by the community's tremendous support—here in Ithaca and among our Alums and Chums nationwide. So many individuals donated their time, talent, and resources.

While the success of the campaign allows us a moment to look back on how far we have come, it more importantly opens up limitless possibilities for the future. The Hangar is now poised to better serve the community, the region, and the national theatre. As of this year, we can rent out our space and provide safe access to all of our patrons. At last, we can turn our attention away from storm water management and focus on long-range planning for superlative productions and lifelong learning.

We are grateful and truly humbled by the generosity and encouragement of all of you who believe in the need for art and beauty in our community. As stewards of this landmark facility, we are eager to continue the celebrations and conversations with you—valued members of the Hangar family—in our new cultural home.

—Hangar Theatre Board of Trustees

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Hangar for All Seasons Campaign Builds and Builds

Right on schedule, the newly renovated Hangar Theatre opened in June 2010 with the production of *The 39 Steps*. Fund-raising for the campaign continued throughout the calendar year with great success. At year-end, the Board received the thrilling preliminary news that the campaign had achieved more than \$4.7M—thereby exceeding both the Building Fund Goal of \$4M and the Endowment Goal of \$600,000, and allowing the Hangar to set its sites on a "Super Goal" to raise the total goal to \$4.9M. The additional contributions will go toward the winterization of the theatre's shops and the purchase of much-needed technical equipment. Highlights of campaign fundraising in 2010 included new gifts from Hangar "alums and chums" and significant planned gifts.



The 39 Steps (Karl Gregory & Jeremy Webb). Provided by Thomas Hoebbel Photography ©

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The Summer Mainstage

The Hangar's 2010 Mainstage season moved between the tried and true and the brand-spanking new. The Dorothy D. Park Auditorium was inaugurated with Wendy Dann's production of The 39 Steps, a laugh fest hot off the New York City theatre scene. This was followed by Peter Flynn's inspired staging of Man of La Mancha, a stirring musical that mirrored another opening 35 years earlier and had us reflecting on the "impossible dream" of our surroundings: the theatre's completed renovation. The third production was a play commissioned for the occasion: a world premiere of Kenny Finkle's Penelope, of Ithaca that wove the Greek myth of Odysseus and Penelope into contemporary lives in Ithaca, New York. The month of August heralded August Wilson's masterful drama, The Piano Lesson. Jennifer L. Nelson led a stunning cast through this Pulitzer Prize-winning centurycycle play. The season closed with a production that involved a close collaboration with Ithaca College, casting six of their theatre students and alumni as the final spellers in The 25th Annual Putnam County Spelling Bee. Directed by Ithaca College alumnus Jesse Bush and designed by IC faculty members

(Steven TenEyck and Don Tindall), this tuneful comedy helped revitalize an important partnership.



Man of La Mancha (Richard Todd Adams & Richard Ruiz). Provided by Thomas Hoebbel Photography ©

Theatre for Youth

The Hangar entertained young audiences all summer and through the fall as well. The summer KIDDSTUFF series featured adaptations of 5 popular children's books. Lab Company actors provided the talented casts for the first

Next Generation School of Theatre. Photo provided by Rachel Philipson.

three shows: Lyle the Crocodile, Mike Mulligan and His Steam Shovel, and Lilly's Purple Plastic Purse. The fourth show, If You Give a Mouse a Cookie, featured two young New Yorkbased actors, Ryan Garcia (2009 Lab Company alum) and Jacob Elitzer. The final KIDDSTUFF show of the summer, Schoolhouse Rock Livel Jr. was performed by the enthusiastic members of the Next Generation School of Theatre musical theatre program.

In the fall, Jesse Bush collaborated with The Family Reading Partnership to showcase a popular music and story series featuring Cal Walker and John Simon. Along with a cast of Hangar actors, the Hangar's new Page to Stage: Kids Cabaret brought vibrant theatrical life to favorite stories and songs. The series began with Read Along Songs Come to Life featuring children's favorites such as "Itsy Bitsy Spider" and "Hush Little Baby." Early October featured My Brother Martin, about the life of Martin Luther King, Jr. On Halloween weekend the group adapted Carl Reiner's hilarious book, Tell Me a Scary Story (but Not Too Scary!); it was a sight to see the theatre filled with children in costume dancing to "The Monster Mash," with enthusiastic parents, grandparents and caregivers dancing, too! The series concluded in November with This Land Is Your Land, inspired by Woody Guthrie's classic American song.

The New Fall Mainstage

The Hangar's first foray into fall programming was the CabarETC. series. Hangar alumni from nearby and across the country graced the Niederkorn Stage, performing creative and personal musical pieces. The first four offerings had two performances each, a Saturday night and a Sunday matinee. In late September, Joe Kinosian and Kellen Blair displayed both acting and instrumental chops in the hilarious *Murder for Two—A Killer Musical*. In early October the music of Bob

Merrill was brought to the stage in Love Makes the World Go 'Round. Halloween weekend brought us Tits Fisher with Kitten's Kiss, an outrageous punk rock romp. November dropped a bead on February when local favorite Margaret Wakeley enchanted us with her musical valentine, A Lifetime of Love. In December, Eric Jordan Young gave us an evening of song, dance, and reminiscence when he debuted his solo album "Once in a Lifetime" to an adoring sold-out crowd.

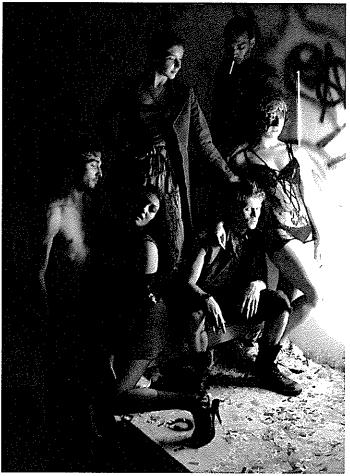
Summer Training

During the summer, the Hangar's educational programs included students from elementary through graduate school. This year, the Next Generation School of Theatre offered more options for campers and greater flexibility for families. The youngest participants, ages 7-10, enrolled in Hangar Camp for a 3-week session. In 2010, 28 campers learned storytelling, clowning, singing, dancing and improvisation; they displayed these skills in the Hangar Camp Star Showcase on the Niederkorn Stage. A total of 31 Hangar Teens, ages 11-15, divided into two separate sessions: one focused on acting and the other on musical theatre performance. Students in session one created Home: An Odyssey, an original theatre piece inspired by Penelope, of Ithaca. Session two students performed in School House Rock Live! Jr. as part of the KIDDSTUFF series. The Next Gen College Prep program offered intensive one-on-one learning experiences. One acting student appeared in Man of La Mancha, attended Lab Company classes and performed in a one person show. The second student, interested in directing, was an observer on Man of La Mancha and Spelling Bee and directed his peer in the aforementioned one man show. Both students were directly mentored by Associate Artistic Director, Jesse Bush.

The Lab Company, our nationally recognized theatre training program for young professionals, was comprised of 21 actors and 4 designers. Three directors (Joy Brooke Fairfield, Sanaz Ghajarrahimi, and Ryan Purcell) were selected by the Drama League Directors Project to serve as the artistic leaders of the Lab. This year, company members established a new downtown presence, creatively rehearsing and performing in an empty storefront on the Commons. Their work included three world premieres: *Kill to Eat, An Idiot*, and *In a Word*, as well as three original staged readings: *Big City, Punctuated Equilibrium*, and *The Freeman Elegies*. A few members of the company also performed on the Mainstage in *Man of La Mancha* and *Penelope*, *of Ithaca*. All participated in a 24-hour playwriting festival, culminating in 6 short performances staged in various locations in downtown Ithaca.



Next Generation School of Theatre. Photo provided by Rachel Philipson.



2010 Lab Company Members. Photo provided by Rachel Philipson

Hangar Education Programs Continue To Soar

In its fifteenth year, the Hangar's flagship artists-in-the schools education program **Project 4** served 22 classrooms and 460 fourth grade students in two Tompkins County school districts: Ithaca City School District (ICSD) and Newfield Central School District. The month-long winter/spring residencies culminated in the production of plays written by each class under the guidance of professional Hangar teaching artists. Students performed these original works for their entire school communities and, in the case of Cayuga Heights Elementary, at the Kendal community for older adults. Classes based their plays on a remarkably wide range of topics (*see inset*). In addition to Hangar Associate Artistic Director Jesse Bush, four professional theatre artists and three musicians worked with the students this year: Dean Robinson, Camilla Schade, Helen Clark, Holly Adams, John Simon, Jan Nigro, and Nate Marshall.

Lab Company Theatre Designers Julia Noulin-Merat and Doss Freel returned to Ithaca in December to head up the Hangar's **Project 7** at Boynton Middle School. They worked with all seventh graders to explore the process of design by taking short stories and envisioning them for the stage. By the end of the intensive week, each English class hosted elaborate presentations of the costume and scenic design plans that the students had created.

In December, the Hangar reprised If You Give a Mouse a Cookie for the Hangar's **School Tour**. This popular production featured an adorable mouse puppet and was performed 23 times in 2 weeks at area schools, in 3 regional hospitals and in our newly winterized theatre—a **School Tour** first!

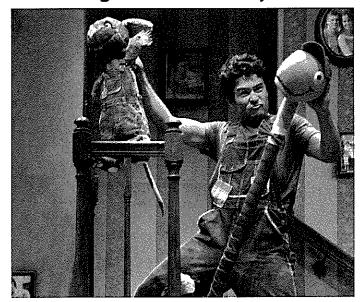
What are Project 4 plays about?

They can be about almost *anything* in the 4th grade curriculum!

In 2010, classroom plays were written about:

- Jamestown, Plymouth & Movement at Belle Sherman Elementary;
- The Olympics, Waterfalls & Time Management at Beverly J. Martin Elementary;
- · Explorers & Parts of a Story at Caroline Elementary;
- Biography and Personal Narrative, based on interviews with Kendal residents at Cayuga Heights Elementary;
- · Mathematics at Enfield Elementary;
- Electricity & Explorers at Fall Creek Elementary;
- George Washington & Babe Ruth at Newfield Elementary;
- · Personal Narrative at South Hill Elementary;
- Planetary Axis & Solar System Astronomy at Northeast Elementary.

The Hangar & Ithaca City School District: True Partners In Education



Ryan Garcia & Mouse (If You Give a Mouse a Cookle). Photo provided by Rachel Philipson.

In the fall of 2010 the Hangar Theatre and the Ithaca City School District (ICSD) formalized their long-term partnership with a new agreement. The Hangar will manage technical needs and rentals of the newly renovated Ithaca High School Performing Arts Center on a year-round basis. In addition, the Hangar will work with the district to develop new theatrical education opportunities in exchange for the use of the Performing Arts Center for rehearsals and changeover space during the summer. New Public Speaking courses and Master Classes in Musical Theatre and Theatre Production were offered to high school students before the end of 2010, with a Family Theatre Workshop and other initiatives to follow in 2011. The Hangar also presented a special performance of My Brother, Martin to 1000+ ICSD teachers on November 5th at Kulp Auditorium for Superintendent's Conference Day. This win-win partnership will benefit students, teachers, and theatre professionals for years to come.

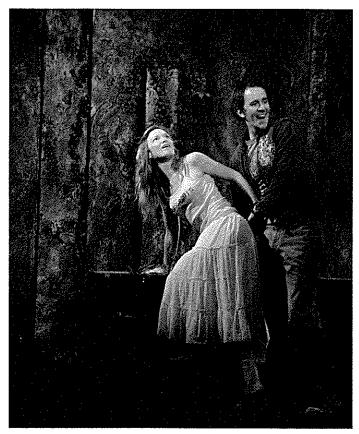
The Hangar Flies High In The Community

The Hangar redoubled efforts this year to reach out and be part of the wider community, KIDDSTUFF actors appeared at the Ithaca Farmer's Market on Saturdays and read the children's books that the KIDDSTUFF plays were based upon to children at Borders. Hangar Board members, volunteers, and staff marched in the Ithaca Festival Parade, participated at the Artist's Market in July and tabled at Cayuga Radio Group's Women's Expo at TC3. Hangar staff provided building and backstage tours throughout the summer season to donors, subscribers and interested community members, with a special tour for the West End/Waterfront District's Rhiner Festival in September. Hangar teaching artist Helen Clark organized a benefit concert to support the Next Generation Scholarship Fund on a warm Saturday in May at the Carriage House, featuring Polly Wood, Josh Hatcher, Jan Nigro, John Simon, and bands Solstice and Mutsu. Hangar students performed at the annual Apple for the Teacher event sponsored by Cayuga Radio Group, and participated in Ithaca Public Education Initiative's annual Spelling Bee fundraiser. Hangar staff performed an original song with John Simon at Tompkins Trust Company's 175th celebration breakfast, at 7 a.m. (!!), joined by Margaret Wakeley and Molly MacMillan. The Hangar hosted the Tompkins County Chamber of Commerce annual holiday Business After Hours on December 8th with more than 160 people in attendance—a great opportunity to feature event co-sponsor Taverna Banfi's remarkable cuisine AND show off the renovation.

The Hangar is committed to reaching everyone in the community, regardless of their ability to pay for show tickets. A Pay-What-You-Can (PWYC) performance was scheduled for every KIDDSTUFF and MAINSTAGE production. A special PWYC performance of *If You Give a Mouse a Cookie* was the Hangar's gift to the community during the holiday season. Hangar Community Partners, as well as community organizations like the Village at Ithaca and the Human Services Coalition, continue to share Hangar program information with their constituents. Hangar Community Partners for the 2010 Mainstage included the Multicultural Resource Center (*The Piano Lesson*), the Ithaca Public

Education Initiative (*The 25th Annual Putnam County Spelling Bee*) and the History Center in Tompkins County (*Penelope, of Ithaca*).

This year, the Hangar once again offered assisted listening devices and sign interpreters by request for patrons with hearing challenges. The renovated facility significantly improved access for those with physical disabilities. The Hangar employed Deaf lighting designer Annie Wiegand to design for *Penelope*, of Ithaca with support from a National Endowment of the Arts (NEA) grant. The Hangar School Tour experimented with serving a new audience by performing at three pediatric cancer centers in December: at NYU/Lagone Medical Center in NYC, and at Golisano Children's Hospitals in Rochester and in Syracuse. This project was initiated in partnership with Mira's Movement, a pediatric cancer advocacy organization in Ithaca.



Penelope, of Ithaca (Kelly Hutchinson & David Graham Jones). Photo provided by Thomas Hoebbel Photography ©

Moonlight & Broadway Magic

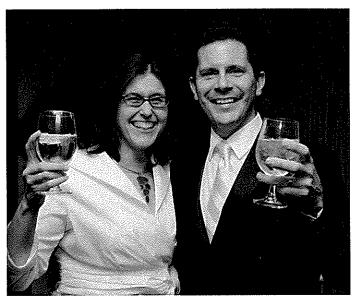
Always ready for a good time, more than 100 Hangar fans enjoyed an evening of Broadway stars at this year's **Moonlight & Broadway Magic** gala held at Cornell University's Statler Hotel on November 8. Peter Flynn emcee'd the evening, which featured musical director J. Oconer

Navarro and Broadway performers Andrew Arrow, Donna Lynne Champlin, Maria Eberline, and Carol Linnea Johnson. A new "live" auction gave attendees the opportunity to bid on exotic trips and original art. The evening successfully raised more than \$15,000 for Hangar programs.

PARTY, PARTY, PARTY!

The year was rife with special events —we had MUCH to celebrate!

The Hangar for All Seasons campaign and renovations gave the Hangar the special year-long opportunity to celebrate its past, present, and future. To start off the season the Tompkins County Chamber of Commerce officially held an early morning ribbon-cutting on June 18th at the theatre to thank government and community VIPs; that evening, a "Toast the Season" reception was offered to subscribers with tours of the theatre. In mid-July a special Starring Role Celebration was held to thank all who had contributed to the campaign and to reveal donors' names as permanently listed on the lobby's Seating Plaque or the Wall of Stars. The evening was hosted by Wally Dunn and Jill Abramovitz the audience was treated to a special video starring Hangar founders Tom Niederkorn and Bob Mueller, a bevy of live performances showcasing the Hangar's wide range of artistic creation and educational initiatives, and a standing ovation from the "cast" to honor those in attendance. The renovation and campaign also brought the Hangar closer to its founders, who attended a brunch in the new lobby on the morning prior to the Starring Role event. We at the Hangar were grateful for the opportunity to gather and thank these visionary leaders and honor their history with the theatre.



Executive Director Lisa Bushlow & Artistic Director Peter Flynn, Photo provided by Sheryl Sinkow.

The **Directors' Circle Event** was once again held at LaTourelle Resort and Spa on August 16 to thank Directors' Circle level donors (\$600 and up annually) and the theatre's 2010 sponsors. Guests were treated to a preview of the Hangar's first CabarETC. series with performances by Margaret Wakeley and Jamal Lee Harris.



The Hangar's founders gathered to celebrate the theatre. Photo provided by Thomas Hoebbel Photography ©

Rentals — A Win/Win for the Community & for the Hangar

The Hangar's inaugural rental program provided a new revenue stream this year while attracting new friends to our unique space. In the fall of 2010, Cayuga Radio Group, Dan Smalls Presents, Ithaca Aviation Heritage Foundation

(IAHF), and Running to Places hosted public events at the Hangar. The building also became the venue for a private Bar Mitzvah, two birthday parties, and a special Games Day fundraiser for Hangar Education programs.



Our new home. Photo provided by HOLT architects.

Kudos!

In addition to many exceptional theatrical reviews, this year the Hangar Theatre was in the press almost weekly, whether in the *Syracuse Post Standard, Ithaca Times*, or the *Ithaca Journal*. The Hangar won "Best Live Performance Theatre" in the *Ithaca Times* "Best of Ithaca" poll. The Hangar and the Kitchen Theatre were both honored this year for their capital campaign and renovation project successes. Both organizations received the "Pride of Ownership Award" from the Ithaca Rotary Club and City of Ithaca. The theatres were featured together in the August, 2010 issue of *American*

Theatre's "News in Brief." This monthly publication reaches theatre professionals nationwide. The Hangar's production of *Rent* received the Syracuse Area Live Theatre (SALT) 2009 Summer Season "Production of the Season" Award. HOLT Architects were recognized with an Honorable Mention by the AIA of Southern NY Chapter and Ryan-Biggs Associates received the Platinum Award in the structural systems category of the American Council of Engineering Companies of NY (ACECNY) for their work on the Hangar Theatre.

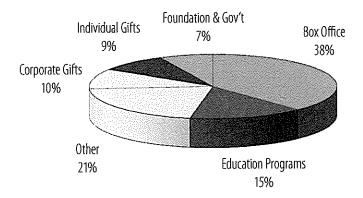
Hangar Theatre Family

Since opening its doors in 1975, the Hangar Theatre continues to grow thanks to the talents and generosity of its artists, sponsors, patrons, staff, board members, and volunteers. In 2010, the Hangar welcomed five dynamic new employees: Stephanie Miller, Marketing & Sales Manager; Denise McEnerney, Office Manager and Business Assistant; Matt Pumplin, Master Electrician; Jaime Wolffe, Audience Services Manager; and Stephanie Yankwitt, Artistic Associate/Head of Casting. Board and committee members continued to show the depth of their dedication in remarkably varied ways: they housed actors, marched in the Ithaca Festival Parade, hosted cast suppers, offered their professional services, donated needed items, organized fundraisers, found new donors and sponsors and supported and engaged in all that we do.

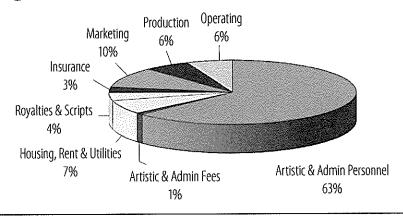
Through internships and our PROPS volunteer program, the Hangar Theatre benefits from the talents and time of numerous students and community members. This year, the Hangar engaged more than 40 interns, mostly from Ithaca College and Cornell University, in all areas of administration and artistic production. The Hangar even went beyond the US borders in 2010 to bring Richard Walls from England as our first International Artistic Intern. Eighty PROPS volunteers ushered at our productions, assisted with administrative tasks, and helped out at special events.

8

Hangar Theatre Operating Revenue - 2010



Hangar Theatre Operating Expenses - 2010



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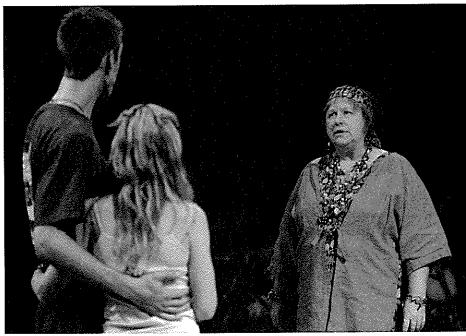
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Brian Edelman, Kelly Hutchinson, & Susannah Berryman (Penelope, of Ithaca). Photo provided by Thomas Hoebbel Photography ©

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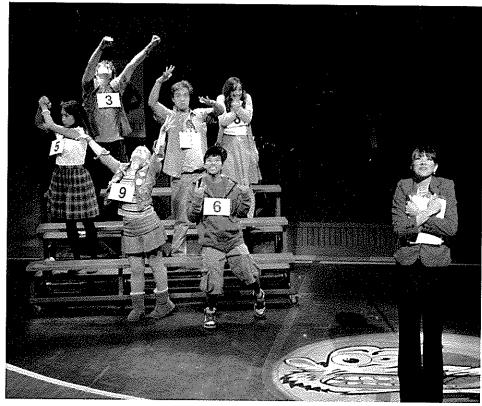
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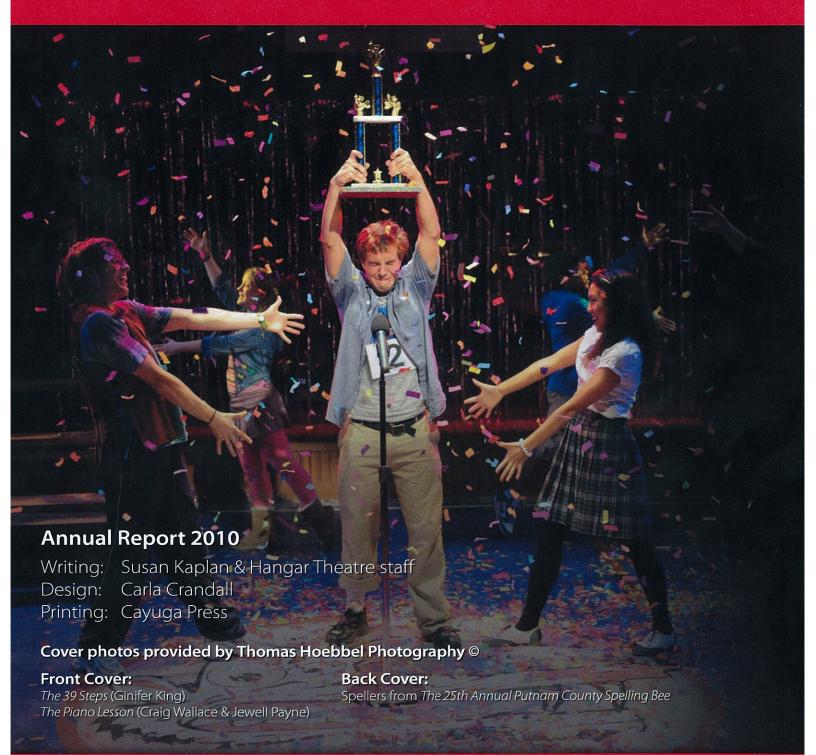
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